



A member of Aquila, the Diocese of Canterbury Academies Trust

We are an Inclusive Community where Christian values empower us. With God's guidance we work with pride and passion to create life-long learners who fulfil their potential. If we work together, we will be the very best that we can be: achieving, celebrating and succeeding whilst having fun

Local Governing Body Meeting MINUTES 5pm, Thursday 22nd May 2025 held at the school

Present:

Karen Godsell – Headteacher (HT) Simon Ward – Chair (appointed) (CoG) Lauren (Staff Governor) (SG) Jan Preece – (appointed governor) (JP) Adam Childs – (Ex officio) (AC) Carrie Osborne – Parent Governor (CO) Louis Blake – Parent Governor (LB)

Also, In Attendance:

Rachel L - Deputy Headteacher (DHT)

Clerk: - Julie Lowe (acting)

Apologies accepted:

Jamie Fox – Vice Chair (appointed) (VC)

Item:	Summary Description	Action
Procedural	:	
1.	Welcome, Apologies & Prayer	
	a) Chair's welcome	
	JP welcomed with introductions for AC	
	b) Received and accepted apologies	
	Jamie Fox – Vice Chair (appointed) (VC)	
	c) Prayer given by AC	
2.	Quorum	
	The meeting was quorate	
3.	Declaration of Business Interests	
	Any business or conflicts of interest relevant to the agenda	
	• N/A	
4.	Governing Body Business/Membership	
	1. Governing Body Update – current vacancies, term of	
	service expiry:	

	2 spaces: 1 x appointed and 1 x foundation	
	JP: Confirmed hoping to move to W Sussex and will	
	stand down once confirmed; discussed need for	
	educational replacement; suggestion to look at people	
	retiring from trusts/schools and to try them	
	AC : No other person from the church on governing	
	body ma my understanding some were joining?	
	HT : Had two potentially; both came round and said	
	yes; one never responded to communications; the	
	other was on-boarded and both she and her husband	
	fell ill	
	AC : Are you looking for someone from the church?	
	HT: Always	
	2. Training – update	
	JP : Very well delivered by CD; if he does it again and	
	able to go certainly worthwhile; important someone on	
	LGB can access resources easily; have to be on it;	
	knows the procedures; need to be supporting the head	
	as well as checking all details; often difficult pastoral	
	situation and step back and ensuring everything has	
	been done; availability to be on panel across A; very	
	valuable	
	3. Clerk Update: Judicium and skills audit	
	Judicium sent out in Aug and govs need to have	
	completed on or before the first LGB meeting; skills	
	audit also needs to be completed as T&L lead will need	
	as greater role next year	
	HT: All governors are invited to our SG training 2.9.25 –	
	face to face and welcome to join for the morning; HT	
	will provide with certificate for uploading onto GH	
	Judicium – invites go out in Aug; JL will add message to	
	GH to advise once sent if possible	JL to send skills audit
	Govs asked for JL to send skills audit to be handed out	to LGB for T6 meeting
	at T6 meeting	
5.	Finance	
5.	1. Budget presentation by finance officer lan Young:	
	Introduced overview which was on screen and went	
	through key points:	
	Pupil numbers : Due to funding for schools, always lag	
	funding; based on last year numbers; 352 last Oct so	
	based on this figure; Spring census increased for 357; forecast at this number; surplus of places in Ashford;	
	reduction in pupil numbers; Downsview (DV) usually maximum of 90; dropped down to two classes in that	
	year; potential of 60 children so huge reduction; three years away so hopeful it will increase; have dropped	
	number to 70; final year (five) drop back down to 60	
	and five years in the future; conversation DV will come into Aquila and hope will make a difference	
		1
	CO : If in Aquila, is it easier to make three form again or consultation process?	

 HT: Due for consultation due to edge of town location; dependent on new housing development; LEA allowed some to expand due to new development; LEA allowed some to expand due to new development and children haven't come and have a surplus JP: Are you nearest school to big development? HT: Yes – once those houses are up and families move in, we should see numbers go up; that is why DV not been asked to reduce PANN permanently CO: Not good position but once up and running would have impact on finances HT: Normally calculate for any new development school age children against number of houses LB: Assuming houses more affordable in Ashford and families will come here HT: Hopeful local housing will change in the future IY: Relatively cautious, recognise issue, budget more realistic rather than hopeful; good idea to plan for worst case scenario on numbers; ran through figures; increased by 7.8%; big increase; larger this year as additional grants received separately from GAG funding have now been rolled into GAG funding; gone back to roughly 4% GAG funding year on year for future budget; Pupil Premium: Now received confirmation; ran through figures from last year and this year; getting about extra £10k HNF: Still uncertain at the moment; know EHCP will be getting funding; based on those forecast until they leave; know HN coming from DV and predicted funding for that and don't know what that is yet; Kent has been uncertain on giving out and how to apply; built budget on receipt at the moment; funding only stays with child whilst they are here NI insurance: contribution grant being received from government for next academic year; ran through figures Sports Premium: received letter which states government have no plans to reduce funding; predicted to go down by half, but recognised need high quality education with children taking part in sports; forecast for 5 years at higher rate; may fluctuate slightly each year	
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Wraparound care etc: Carry on with same lettings; ran through groups and income across the year; built slight contingency in budget; wraparound based on average number of children in one week and averaged out; now in-house and may need to ensure covering costs; prices for next year are staying the same, but costs have gone up and need to monitor moving forward and consider pricing	

 compensated for additional hours? Previously run by Kent Play Club and they all came over to the school as part of the team; there are extra costs such as NI and pensions Staffing: At time of writing anticipated 3% increase for teachers; today announced 4%; additional costs such as NI and pensions HT: NAWHT said will be partially funded N: Confirmed number should be given to cover increase HT: Not fully funded as much as they are saying Co6: Does NA grant not increase in line with the solary? NY: Don't know yet, would be nice; have to agree budget today and sign off; all Aquila school budgets have to go to Trust Board and want to make all changes before they go to TB; if agreed get something out to GH for you to agree before TB Expenditure: Assumed 5% inflationary increase across each year; looked at where our current budget monitoring is and looked at spent so far for better idea of next year; wraparound grant received this year covered clubs; utilities for hours opened etc; HT: Regularly report on what we are spending to ensure grant used for afterschool grant; won't get that next year and will have to cover all costs Co6: Where are we on the budget? Are we where we should be? IY: At the moment; sitting on huge roll over which was increasing every year; TB want us to spend on children in school at the moment went through in-year defict figures; in YS shows operating at a loss, but never happens like that; hard to predic; year on year we hit target; huge rollover issue is TB will say needs to be spent on children nor received UB: In-year deficit being driven by puil numbers? IY: Sue is we have permanent staff and can't get rid of those as numbers drop; need to try and fill spaces; look at reducing class size is .3 × 20 pupils which will be attractive to people looking at leadership rolls and natural changes and start to look more AH or roles 	ID: Use do so staff so start 2 Use and the	
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changes; some staff looking at leadership rolls and natural changes and start to look more AH or roles	attractive to people looking	
natural changes and start to look more AH or roles	HT: When look at forecast for years 3, 4 or 5, so much	
natural changes and start to look more AH or roles	changes; some staff looking at leadership rolls and	
elsewhere	elsewhere	

Litilities: Electricity steady: looked at inflationary	
Utilities: Electricity steady; looked at inflationary	
increases; now solar panels up and running may be	
slight saving; will monitor; water charges increase 20%; factored in worst case scenario	
Aquila Central Services (ACS): Up by 5% inflationary	
and in budget Future Plans/Risks : Long term stability lays with	
maximising pupil numbers; boost Y3 joiners; costs	
always increase; GAG funding will reduce; mentioned	
DV potentially coming to Aquila; did master budget	
predicting PANN fall – by Y5 still in surplus and did	
comparison to see benefit for filling classes, but	
relatively unknowns	
Opal programme tremendous benefit and nominated to be lead school	
HT: Discussed possibility of money being linked to Opal audit recently	
IY: Don't envisage great deal of spend; maintenance	
projects in short, med and long term; site manger	
identified; quite significant spend i.e. playground;	
project work comes out of building and maintenance;	
can put others in minor works request; suggested	
projects put in minor works, second look at capital	
rather than revenue; this year not spent anything out	
of capital which will roll over; gave next year's figures	
HT : Site manager spoken to AS about his list	
IY: Have individual curriculum budgets and always lots	
of fluctuations months on months and move money	
around; taken decision for one pot for curriculum	
budget; can put analysis code to allow to track; looking	
pretty good over next three years; as far as can predict	
at the moment; ran through current figures and	
investment opportunities taken; while we have money	
worth putting in high interest account; will make	
changes on staffing and put on GH for approval	
JP: Should DV come into Trust; will you have to redraw	
budget or are they separate?	
HT : No plan to merge two schools; will be separate, but	
publicity is that we are two different schools in same	
trust and can see governed by same people with same	
values	
IY: Discussed GAG statement and lump sum given and,	
as separate schools, they will also get a similar amount	
HT : Benefits – renaming them so can make link as all in	
one	
LB : Do they have to become a church school?	
HT : No don't have to be a church school and do not	
have to convert; have SAN who are a community	
school; know they can keep their identify	
JP: Two governing boards?	

	-	
8.	1. Headteacher's Report T5:	
School Im	provement:	
	page Need pictures from governors please – all to send	
	• 13: Organise children to draw governors for website	
	 In process and still on going 10: SG Lead governor to produce SG report 3 x yearly Will report at next meeting following SG audit 	All LGB to send photo to HT
	objectives/appraisal goals to implement the actions in the SIP	Carry forward to next meeting for update
	management) and HT to look at clarifying the roles of those in the SLT and MLT and setting their	meeting for update
	 To be carried forward 7: CO (as governor responsible for leadership and management) and UT to look at clarifying the roles of 	Carry forward to next
	 To be carried forward 7: To look at SDP and feedback at next meeting To be carried forward 	Carry forward to next meeting
	 6.2: Look at trends and tracking developments at next meeting 	Carry forward to next meeting
	 5.3: To check timings match expectations for Mins and docs uploaded for future meetings 	Confirmed
	 4: All Governors to check their training record on GH 	Completed
7.	 Any Matters Arising from last meeting: 1b: JL to reach out to AC to enquire if needs support to 	
	To accept any confidential minutes of the last Local Governing Body Meeting 1 st April 2025 All governors approved	
6.	 Approval of Previous Meeting Minutes 1. To accept the minutes of the last Local Governing Body Meeting held on 1st April 2025 	
	Provisional Review given pending the teacher review and new updated budget on GH	forecast for LGB on GH post teacher review figs
	IY: Happy to come whenever you want me to CoG: Thank you - thorough review from presentation	IY to upload updated
	to any meeting CoG: To IY - How often do we get you here – is it twice a year?	docs on GH 7 days before meeting
	JL checked – budget not placed on GH for meeting and need to ensure budget documents are uploaded prior	Clerk to check budget
	already looked at the budget: Is it on GH as can't find it? I would have loved to have a copy of it as difficult to take everything in as not seen a copy	
	CoG: To IY – anything you need from us? AC: Is there a separate financial committee who have	
	possibilities	

НТ	summarised from report uploaded onto GH:	
•	Admissions	
	Gone up to 354 since writing; now 33 joining and 34	
	leaving us; one leaving area; it does go up and down;	
	gives us hope with numbers and attracting children in;	
	class number coming in	
•	Attendance	
	Still above national; persistent absence significantly	
	reduced; now have ?? in role and doing really good	
	work; can see impact now of work she is doing; ran	
	through severe absences and work going on behind	
	scenes	
	LB: Numbers are small; is it possible to separate out	
	someone going through a process and someone who is	
	severely ill?	
	HT: DfE expects and report as one group	
	Attendance spreadsheets available on GH; absences	
	continue to fall; KPAS take over if persistent	
•	Pupils with SEN and LAC Remains stable; as does EHCP	
•	Behavioural Reports and pupil mental health and	
•	wellbeing	
	No fixed term suspensions of permanent exclusions	
•	Pupil Premium	
•	DHT worked with IY to look at pupil funding for next	
	year and how to allocate; looking at staffing for next	
	year	
•	Details of interventions and innovations using the PP	
	As above	
•	School performance and standards	
	No data drop since last meeting	
•	Christian Distinctiveness/SIAMS	
	Not discussed	
•	Impact of PE & other Funding	
	Can see how sports premium money is spent; getting	
	again next year which is really good news; tend to use	
	to give children experiences beyond the curriculum	
•	Finance and Premises	
	Minor works – emergency lighting; working on	
	playground tarmac which has been going on for many	
	years; only one company came in to quote and as	
	going to other schools	
•	Staffing information, including mental health and	
	wellbeing	
	No changes to staffing; TA leaving to start PGCE and	
	doing it with us; last year had mentor of the year and	
	will be working with her; taking two students to do	
	PGCE; need to advertise for replacement TA	
	CoG: All very positive	
	HT: Definitely, no cost to us; always good to have	
	student teachers and get next cohort ready	

	Ran through training from report; talked about	
	workload and wellbeing with SEN masters; three	
	teachers starting NPQ and SEN; ran through success in	
	teaching body across different areas; discussed being	
	school based	
	CoG : Is there a reason they are choosing school based	
	learning?	
	DHT: They learn so much and get lots of experience	
	JP: Do they have other placements?	
	HT: Have one other contrasting placement in Jan/Feb	
9.	School Improvement Plan:	
	1. To receive any items on School Development Plan	
	2024-25	
	CoG : Next meeting we can look at data following data	
	drop?	
	HT: Yes will have data drop, won't have SATs results	
	yet; will put onto GH so you can see when they come in	
	CoG : Last time active discussion on boys and girls	
	HT: Next meeting will provide data analysis around	
	that	
10.	Governor Monitoring/Other meeting reports & visits	
	1. Update of any monitoring visits undertaken, by	
	governors since the last meeting:	
	• JP: Came in to watch final day of SATS last week; from	
	my immediate arrival noticed the way staff were on	
	individual pupils who were anxious or distressed;	
	pastoral side was evidently still there; able to confirm	
	HT and DHT worked together as per DfE test	
	arrangements; witnessed and recorded as	
	appropriately required; noted special arrangements for	
	SEN or anxiety; very effective use of TA deployment	
	amongst small groups and rooms; HT checked groups;	
	photocopying of coloured paper was appropriate;	
	outline groups ensured arrangements and body	
	language; emphasis on pupil wellbeing and	
	reassurance; commendable students behaviour; they	
	understood time of focus; serious tone and atmosphere	
	throughout school; confirmed all arrangements for	
	collation and sealing books in order; governors should	
	be assured SATs administered correctly according to	
	DfE requirements and more importantly, kindly;	
	children were all smiling as important	
	HT : Will put onto GH in absence of clerk; thanked JP for	
	coming in; really appreciated view that it was carried	
	out with kindness; you could see my staff did that	
	CO : Parent perspective of child in Y6; fact school	
	arranged breakfast to make sure every child had eaten	
	before SATs; relieved tension of my child, after day one	
	she was fine and didn't have any tears; I echo	
	everything JP said	

		I
	HT: Also had lovely email from another parent which	
	she read out to LGB, giving thanks to particular staff	
	and strategies	
	CoG : How do you communicate that to the staff?	
	HT : Fed back to those involved; gave thanks to	
	everyone and share them with them and will share JP	
	feedback	
	2. Monitor Governor Visit Schedule – book further visits	
	HT to send email with update about 2.7.25	HT to send email with
	AC : Is there a list of events LGB might want to come to?	update for 21.7.25
	HT: Will send link to Newsletter as includes all dates as	
	well as parental engagement which gives dates:	HT to send AC newsletter link with
	16.7.25: Leavers service (am) – will be nice day;	school dates
	afternoon and evening will be Y6 production	school dates
	CO : If we could do monitoring responsibility visit, would	
	be really useful?	
	JP : Would like to do SG report in June - due before the	
	end of the year	
	HT: 10.7.25 agreed date for full day; 9.30am start - CoG	
	can do morning	
	LB: Use same format as last time?	
	HT: AC to monitor Christian distinctiveness; I will put	
	together schedule and gather together at the end to	
	reflect	JL to add CD roles to
	JL to add AC to GH for roles and responsibilities	AC on GH
	focused around Christian distinctiveness; assembly;	ACONON
	SIAMS. Receive any Note of Visit Reports/Other reports	
	• N/A	
11.	Safeguarding:	
	a) Issues or concerns:	
	Nothing since last report; looked at behaviour and	
	noted face to training on 21.7.25 on positive	
	handling	
	HT : Amber areas on audit; reminding staff about	
	positive handling but staff had not completed	
	training; have a policy; need to train them to do it	
	properly; full day training but worth it; morning all	
	about de-escalation strategies; afternoon about	
	what to do if you have to restrain	
	b) Safeguarding outcomes:	
	N/A	
12.	Health & Safety:	
	a) Issues or concerns:	
	None	
	b) Premises update:	
	Emergency lighting and playground as above	
	c) Review of Health & Safety and report on incidents	
	recorded:	
	None	
	d) Progress towards General Risk Assessment	
	priorities:	
	hining:	

	Ongoing	
12.	Riskmate Risk Register	
	a) Update from Headteacher regarding Riskmate	
	Register	
	Still working through and being updated; Assess	
	Riskmate return for current strategic risks and	
	ensure appropriate mitigations are considered	
	AT doing moderation as discrepancies and can look	
	again; TH to organise working party	
	b) GDPR	
	Had SAR; from past parent which we are working	
	through with TH from Aquila	
	CO : Do same rules apply to you? Do you always	
	have to respond to them?	
	HT : Always have to respond but can request	
	extension; TH (Aquila compliance officer) comes	
	and checks what we have collated	
13.	Compliance (including website):	
	Items for consideration:	
	Website; some documents with links no longer	
	working; BCTech working on it; need to upload as docs	
	for now	
14.	Policy Review:	
	To ratify/adopt the following policies due for review:	
	Aquila Trust Policies: (Adopt only)	
	Aquila Al Policy	
	Acceptable Use Policy AI Update	
	GDPR Policy Al Update	
	Recruitment Policy Al Update	
	Safeguarding Policy AI Update	
	SEN Policy Al Update	
	Aquila Mental Health Policy	
	Neonatal Care Policy	
Other	Adopted	
15.	Any other business:	
15.	Urgent Business to be notified to the Clerk and Chair in	
	advance of the meeting	
	• N/A	
17.	Confidentiality:	
	Governors to decide which items, if any, should be	
	regarded as confidential and recorded within the	
	confidential minutes for this meeting	
	• N/A	
18.	Confirmation date of next meetings:	
	• 3 July 2025 (in school); HT to confirm hall for 2.7.25	
	meeting with SLT	
19.	Closing Reflections & Meeting Summary	

	 a) What was the theme of the key discussion during the meeting and what is the impact for the pupils? Finances b) What was the key challenge facing the School/Trust during this discussion? Finance and future numbers; the unknowns around numbers and new houses being built c) What are the areas for celebration in this discussion? Healthy budget; spending surplus money now for benefit of current pupils; JP feedback to SATs approach 	
	Summary of Identified Actions	
ltem	Action	Action owner
4.3	To provide skills audit form to LGB for T6 meeting	JL
5	Clerk to check budget docs on GH 7 days before meeting	Clerk
5	Finance officer to upload updated forecast for LGB on GH post teacher review figures	Finance Officer (IY)
7	6.2: Look at trends and tracking developments at next meeting	C/F to next mtg
7	7: To look at SDP and feedback at next meeting	C/F to next mtg
7	7: CO (as governor responsible for leadership and management) and HT to look at clarifying the roles of those in the SLT and MLT and setting their objectives/appraisal goals to implement the actions in the SIP	C/F to next meeting for update
7	10: nSG Lead governor to produce SG report 3 x yearly	C/F to next meeting for update
7	13: Organise children to draw governors for website page	LGB to send photos to HT
10.2	HT to send email to all governors with update for 21.7.25 arrangements	HT
10.2	HT to send AC newsletter link with school dates	HT
10.2	JL to add Christian Distinctive & SIAMS roles to AC on GH Completed	JL